

# **INTERNATIONAL AFFAIRS 2019**

FOREIGN TRADE SUPPORT AND OFFICIAL AGENDA













### **SUMMARY**

| Introduction The economic promotion of Luxembourg abroad Range of activities  1. Trade Missions 2. Trade Fairs & International Partnership Events 3. Expo 2020 Dubai 4. LëtzBiz – A new concept to talk business 5. Business Opportunity Days 6. Incoming foreign delegations 7. Country seminars 8. International Affairs workshops  | 45666788999999                               |
|---|--|
| Range of products and services  | 10   |
| <ol> <li>European Affairs &amp; Greater Region</li> <li>Enterprise Europe Network-Luxembourg: business support on your doorstep</li> <li>Office du Ducroire: Luxembourg export credit agency</li> <li>b2fair®: the concept to optimise your participation in international trade fairs</li> <li>Label "Made in Luxembourg"</li> <li>Market Guide</li> <li>House of Entrepreneurship</li> <li>House of Startups</li> </ol> | 10<br>11<br>12<br>13<br>14<br>14<br>14<br>15 |
| The network of Belgian-Luxembourg Chambers of Commerce abroad (BLCCA) Other networks  | 16<br>17                                     |
| 1. AEMC – Association of European Metropolitan CCIs 2. Council of the CCIs of the Greater Region 3. IGR - Institute of the Greater Region   | 17<br>17<br>17<br>18                         |
| Geographical Approach   | 19   |
| Agenda  | 21   |
| Your contact persons  | 22   |
| a) International Affairs b) European Affairs & Greater Region (including EEN)   | 22<br>22                                     |
| c) Office du Ducroire   | 23   |
| d) Luxembourg Trade and Investment Offices  | 23   |
| Useful contacts   | 24   |







### **INTRODUCTION**

Luxembourg boasts the world's third most open economy: over 60% of the national production (goods and services) is exported and 85% of all exports are services. Supporting Luxembourg companies to enter and expand in foreign markets is thus of utmost importance and one of the main missions of the Chamber of Commerce. This mission is fulfilled by the International Affairs.



The International Affairs offer tailor-made guidance on foreign markets. This proactive support to enter new markets is split into various activities: promotion, trade missions, international partnership events, group visits to professional fairs abroad, opportunities to participate in national joint stands on international trade fairs and Business Opportunity Days.

Another task of the International Affairs is to provide information on foreign markets. To this end, conferences, workshops and individual meetings are organised with country specialists on a regular basis aimed at informing companies about their target markets.

In order to facilitate the development of Luxembourg businesses in foreign markets, relations between domestic and foreign companies are also promoted by providing information about business opportunities abroad and receiving foreign business delegations in Luxembourg. Activities are organised so that interested Luxembourg companies, from every sector and of any size, can find tailor-made services.



With this brochure, you will discover in detail all the services and products that are offered to the members of the Chamber of Commerce. It also provides you with an agenda of our activities for the coming year.

To receive further information and regular updates on the activities of the Chamber of Commerce please register by e-mail: international@cc.lu in order to be added to our mailing list and subscribe to the newsletter of the Luxembourg Chamber of Commerce, which is issued once a week and includes a section about the forthcoming activities (www.cc.lu/autres-services/newsletter).





The promotion of the Luxembourg economy and international prospection (with the exception of all matters related to the financial centre) is led by Luxembourg's Trade and Investment Board which falls under the Honorary Chairmanship of HRH the Hereditary Grand Duke and is chaired by the Minister of the Economy. The Chamber of Commerce and Luxinnovation work alongside the Ministry of the Economy to foster innovation, fuel international growth and attract foreign direct investment.

In 2016, a new ad-hoc promotion body, the Trade and Investment Board (TIB) was launched with the objective to strengthen the positioning of Luxembourg in the international arena. The TIB federates all promotion stakeholders in Luxembourg, i.e. the Chamber of Commerce, the Ministry of the Economy, the Ministry of Foreign and European Affairs, the Ministry of Higher Education and Research, the Ministry of State – Department of Media and Communications, the Ministry of Finance, the Chamber of Crafts, Luxinnovation as well as Fedil.

Streamlined coordination efforts between these institutions and organisations make it easier for Luxembourg companies to expand into international markets and to become leaders in their field. Moreover, the TIB seeks to attract top global firms that have the potential to bring added value to the Grand Duchy of Luxembourg.

Within this set-up, the Chamber of Commerce advertises the internationalisation of Luxembourg companies, the quality of the goods exported and the various services of Luxembourg origin. Within its House of Entrepreneurship, the Chamber of Commerce hosts an investor care platform, a true single contact point for investors interested in setting up operations in Luxembourg. This platform is coordinated by the Ministry of the Economy. Luxinnovation is in charge of a proactive targeting, sectoral prospection, as well as of business development and market studies.

Luxembourg for Finance is a public-private partnership between the Luxembourg Government and the Luxembourg Financial Industry Federation (PROFIL). The agency for the development of the financial centre consolidates the efforts made by the public authorities and principal actors of the financial sector to ensure the development of an innovative and professional centre through a coherent and structured communication policy. Luxembourg for Finance organises seminars in international business locations and takes part in selected world-class trade fairs and congresses with its own dedicated team. Luxembourg for Finance events are geared towards companies from the financial sector.

More information: www.tradeandinvest.lu, www.luxembourgforfinance.lu



### **RANGE OF ACTIVITIES**

In order to help its member companies to expand their business beyond the Luxembourg borders, the Chamber of Commerce offers various activities supported by its network of experts and partners in international trade.



#### 1. TRADE MISSIONS

There are four different types of missions abroad:

- a) Official Missions: Missions led by a member of the Government and organised in close cooperation with partners of Luxembourg Trade & Invest and/or Luxembourg for Finance.
- b) Economic Missions: Missions organised by the Luxembourg Chamber of Commerce in cooperation with its worldwide partner network. These missions target countries that are chosen by the Luxembourg Chamber of Commerce with the input of companies according to their needs and to potential business opportunities. Such missions are often led to countries which have not yet been visited by an official delegation.
- c) Roadshows: Missions organised mostly by Luxembourg for Finance with the goal of promoting the Luxembourg financial centre and its companies abroad.
- d) Get2knowYourNeighbours: One- or two-day missions to or from a region close to Luxembourg (Greater Region and Benelux) organised by the Luxembourg Chamber of Commerce in collaboration with its regional partner network. The objective of these missions is to get to know the business environment, companies and other economic actors in Luxembourg's neighbouring regions better and to promote in this way cross-border collaboration. The Get2knowYourNeighbours events include b2b meetings, company visits, seminars and/or networking receptions.





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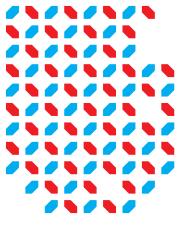
### 2. TRADE FAIRS & INTERNATIONAL PARTNERSHIP EVENTS

Within the context of globalisation and increasing market competition, it is in the best interest of Small and Medium-sized Enterprises (SMEs) to take part in international business events and to expand their market presence. Professional trade fairs and cooperation platforms constitute privileged instruments to help finding potential business partners in foreign markets.

There are three ways to take part in a trade fair with the Luxembourg Chamber of Commerce:

- a) National pavilions at international trade fairs: Exhibitions and trade fairs are vital platforms for any company wanting to increase its market share at an international level. As the participation can be expensive, both the Ministry of the Economy and the Chamber of Commerce provide companies with the opportunity to participate in trade shows at a lower cost as part of a national pavilion gathering all interested Luxembourg exhibitors. This is an all inclusive service which enables companies to concentrate on their core business and optimise their preparation to the trade fair.
- b) Group visits to international trade fairs: The Chamber of Commerce offers group visits to companies interested in participating in major international trade fairs. In order to provide added value, these visits are often enhanced by the arrangement of individual business meetings (matchmaking) organised and prepared, in advance, according to the companies' needs and requirements.
- c) International Partnership Events: These events allow companies to expand beyond the domestic and regional environment. Instead of making multiple business trips to find the right contact, a participation in International Partnership Events allows entrepreneurs to get individual and targeted meetings in one place with companies interested in partnerships. Furthermore, the b2fair® concept enables entrepreneurs to benefit from assets of international trade fairs and the b2b (business to business) platforms, which is the strength of this initiative.









### **EXP2O2ODUBAL**



#### 3. EXPO 2020 DUBAI

In line with the Expo theme "Connecting Minds, Creating the Future", the Government of the Grand Duchy of Luxembourg joined forces with the Luxembourg Chamber of Commerce, POST and SES for the conceptualisation, the construction and the operation of the Luxembourg Pavilion at the Expo 2020 Dubai. The National Pavilion will be representing the country under the theme "Resourceful Luxembourg". The participation in Expo 2020 Dubai represents an excellent opportunity to highlight Luxembourg's key projects of the future, which are directly linked to its strategy of the "Third Industrial Revolution", and will promote Luxembourg's economy by emphasising future technologies, digitalisation, mobility and circular economy.

To showcase the Luxembourg economy to the international business community, a commercial week, a week «Made in Luxembourg» and an international b2fair® matchmaking event will be organised by the Luxembourg Chamber of Commerce in the framework of the World Expo 2020 in Dubai.

Further information about the pavilion and ways to be involved can be found here: www.luxembourgexpo2020dubai.lu









### 4. LËTZBIZ - A NEW CONCEPT TO TALK BUSINESS

Since 2017, the Chamber of Commerce organises every year several "LëtzBiz" branded events. These sector-specific or thematic events include conferences, workshops, pitches, b2b meetings and small exhibitions. The main objective of the events is to inform companies in a dynamic and interactive way about economic topics while offering them the opportunity to network, to find business partners and to present themselves to a larger b2b audience. One of the events organised in this context is the event "LëtzBiz-International" which brings together all Luxembourg-based bilateral chambers of commerce and business clubs in order to offer them a platform to exchange, to network, to learn from each other and to connect them to the Luxembourg business community. Most "LëtzBiz" events are promoted on an interregional and international level offering both Luxembourg and foreign companies to establish cross-border partnerships.



#### 5. BUSINESS OPPORTUNITY DAYS

In order to support Luxembourg companies to enter and develop in foreign markets, the Chamber of Commerce organises information days on a regular basis. These days consist of individual meetings with trade representatives and trade specialists. They are organised in collaboration with Belgian foreign trade authorities. Companies can gather information about business opportunities, possible suppliers or clients and get first-hand information from contacts based in the respective markets.



### 6. INCOMING FOREIGN DELEGATIONS

A large number of foreign business delegations visit Luxembourg. Accompanied by an official government representative (e.g. Minister, Vice-Minister, Mayor, Governor) or under the initiative of a foreign partner (e.g. Luxembourg Trade and Investment Offices, Luxembourg Embassies, Bilateral Chambers of Commerce abroad), these delegations visit the Chamber of Commerce in order to meet Luxembourg companies during round tables, b2b meetings or networking events.



#### 7. COUNTRY SEMINARS

In order to raise the interest of Luxembourg companies and give them the appropriate information about the countries that will be visited during trade missions, the Luxembourg Chamber of Commerce organises country seminars. The main goal of these seminars is to briefly present the economy, the business environment, investment and other business opportunities for Luxembourg companies as well as some key aspects of the culture of the respective country.



### 8. INTERNATIONAL AFFAIRS WORKSHOPS

A series of workshops designed to inform and prepare Luxembourg companies aiming to extend their activities beyond the national borders. The themes and subjects addressed in these workshops are useful before, during and after every business trip abroad.



### RANGE OF PRODUCTS AND SERVICES

### 1. EUROPEAN AFFAIRS & GREATER REGION

The European Union and the Greater Region form the most important markets for Luxembourg companies, especially for SMEs and micro-enterprises. These markets could also be used as springboard for exporting to other continents, as they form a huge reservoir of potential business partners willing to jointly enter overseas markets.

Within this perspective, the Chamber of Commerce launched in 2013 its service "European Affairs & Greater Region" part of the "International Affairs". The service assists and guides company managers in the development of their business relations and in their search for potential business partners especially at regional and European scale.

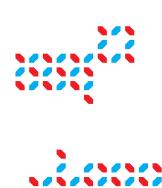
A wide range of value-added activities, especially dedicated to small and medium-sized companies, are offered: Dynamic meeting platforms, Get2knowYourNeighbours trade missions, alert services, 3D trade shows, business cooperation databases, joint cross-border activities, networking events, etc.

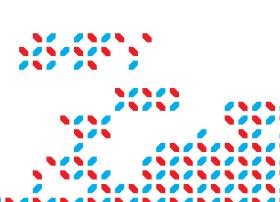
Moreover, the participation in European and cross-border projects as well as international benchmarking contribute to the development of new support measures that are beneficial for Luxembourg companies.

More information: grande-region@cc.lu











### 2. ENTERPRISE EUROPE NETWORK - LUXEMBOURG: BUSINESS SUPPORT ON YOUR DOORSTEP

The Enterprise Europe Network – Luxembourg (EEN) is operated by the Chamber of Commerce, the Chamber of Crafts and Luxinnovation in order to offer Luxembourg SMEs a very large and diversified portfolio of specialised European business support services. The network's goal is to provide companies with information and assistance in the context of the European integration process and help them understand the opportunities and challenges of the European Market. Personalised services are provided through tailor made assistance on European topics, internationalisation and innovation. The Enterprise Europe Network has around 600 members in more than 60 countries.

The Chamber of Commerce is the national coordinator of the network in Luxembourg.

The service and product range of the Enterprise Europe Network of the Chamber of Commerce includes amongst others, the following:

### a) Information and advisory service

The Enterprise Europe Network of the Chamber of Commerce is the contact point for information requests, assistance or advice regarding any EU topic (legislation, CE Marking, public procurement, ...) as well as regarding access to new markets abroad (setting up a business, company lists, national legislation, ...).

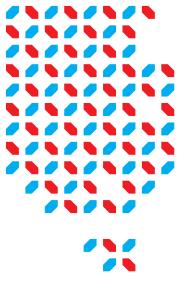
### b) Cross-border partnering services

In order to access a new market, SMEs need in many cases a reliable foreign partner. The Enterprise Europe Network - Luxembourg helps companies in finding the right business partner abroad via its network partners as well as via the Partnership Opportunity Database. This international database offers companies the possibility to register their cooperation profile and contains numerous interesting co-operation requests from companies from all over the world.

### c) EU conferences and workshops

In order to inform companies about European topics, EU regulation, market opportunities or EU programmes, the Enterprise Europe Network organises on a regularly basis conferences, seminars and workshops. Being the national coordinator of the European initiative "SME Week", the Enterprise Europe Network also organises this Week's yearly kick-off event.





### d) European and regional tender alert service

Public procurement offers companies many opportunities, both in Luxembourg and abroad. In order to help companies in finding public tenders that correspond to their activities, the Enterprise Europe Network offers the possibility to receive on a daily basis interesting procurement projects. Several subscription possibilities are available (fees apply).

#### el SME Feedback

Over the last few decades, EU legislation has become increasingly important for companies.

In order to provide the European Commission with feedback from companies, the Enterprise Europe Network regularly invites companies to participate in public consultations and communicates concrete problems encountered by SMEs to the European Commission.

More information: www.een.lu / www.cc-een.lu / een@cc.lu



### 3. OFFICE DU DUCROIRE: LUXEMBOURG EXPORT CREDIT AGENCY

The Office du Ducroire (ODL) is the Luxembourg Export Credit Agency. Its purpose is to foster international economic and financial relations in the interest of the Luxembourg economy, primarily through the acceptance of risks in the fields of export, import and foreign investment.

As a credit insurer, ODL insures exporting companies against the risk of non-payment of their customers due to insolvency or payment default or due to political risks such as the risk of currency transfer, war, revolutions, natural disasters, risk of expropriation or government action.

In addition, ODL promotes Luxembourg exports of goods and services by granting financial support through the COPEL (Committee for the promotion of Luxembourg exports). Such aid is granted as partial reimbursement of the costs related to the design and the translation of promotional material, for the participation in trade fairs as well as for consultancy services.

Financial support and export credit insurance are granted in accordance with national and international rules.

ODL, established in 1961, is a public body under the authority of the Ministry of Finance. Its administrative staff is provided by the Chamber of Commerce.

More information: www.odl.lu/odl@odl.lu



#### **EXPORT AWARD**

The Chamber of Commerce and the Office du Ducroire launched the "Export Award", rewarding Luxembourg SMEs that have distinguished themselves by their efforts of internationalisation.

The goal of the "Export Award" is to honour the SMEs that have made foreign trade the most dynamic and competitive element of the Luxembourg economy. By putting the spotlight on the companies, the "Export Award" contributes to increasing their visibility. The next "Export Award" will be granted in June 2020.

More information: www.export-award.lu



### 4. b2fair®: THE CONCEPT TO OPTIMISE YOUR PARTICIPATION IN INTERNATIONAL TRADE FAIRS

As an internationally protected trademark, the  $b2fair^{\circ}$  concept combines the assets of trade fairs with the advantages of international matchmaking events.  $b2fair^{\circ}$ , along with its partners, organises 8-10 matchmaking events every year allowing companies to find new business partners in an easy and cost-effective way via pre-organised qualitative business meetings.



- Valuable information on potential contacts prior to the trade fair
- Organisation of individual business meetings according to their specific needs and requests
- Ideal business conditions for:
  - new and high-quality business contacts;
  - generation of new business partners and potential partnerships;
  - successful knowledge transfer at interregional and international level.

b2fair® focuses its attention on the Business Development of the concept with an aim to strenghten its international position in matchmaking. A new state-of-art and modern software has been developed which will be promoted to license the concept and to organise more events under the b2fair® brand umbrella globally. Emphasis will also be placed on indirect marketing efforts through the "Decentralised Training" programmes on the "A-Z of organising matchmaking events" which will contribute to reinforce b2fair® as an expert in the b2b sector. b2fair® celebrates its 15th anniversary in 2019.

More information: www.b2fair.com / b2fair@cc.lu





### 5 LARFL "MADE IN LUXEMBOURG"

To promote national products in foreign markets, the Chamber of Commerce can authorise upon request the use of the label "Made in Luxembourg". This label, created in 1984 on the initiative of the Ministry of Foreign Affairs, the Chamber of Commerce and the Chamber of Crafts, serves to identify the Luxembourg origin of the products and services. It allows businesses to inform Luxembourg customers about native products and to make national products known abroad.

More information: www.made-in-Luxembourg.lu



### 6. MARKET GUIDE

The Market Guide is an instrument available to create awareness of and promote Luxembourg's foreign trade. It is recommended to foreign companies interested in building business relations with companies in Luxembourg.

More information: http://quidedumarche.cc.lu/guidedumarche@cc.lu



### 7. HOUSE OF ENTREPRENEURSHIP

Through its House of Entrepreneurship, the Chamber de Commerce is also a first class partner for export formalities, tracking and securing of commercial transactions. The House of Entrepreneurship provides (fees may apply):

- Certificates of origin and document legalisation,
- Tracking and securing of commercial transactions,
- Luxtrust digital certificates,
- A.T.A. applications for customs clearance for temporary export,
- Distribution of bar codes EAN/GS1,
- Advice on business creation/acquisition projects,
- Advice on business development in Luxembourg.

More information: www.houseofentrepreneurship.lu / info@houseofentrepreneurship.lu



### 8. HOUSE OF STARTUPS

The House of Startups has been set up in Luxembourg City to support and federate the main actors of the startups ecosystem: incubators, accelerators, partners, professionals and investors. Located in the dynamic, central station district, the House can accommodate 150-200 innovative startups in nearly 6,000 square meters of space.

Several major hubs are already in place: the Luxembourg House of Financial Technology (LHoFT) and the newly created Luxembourg-City Incubator (LCI) supported by the City of Luxembourg. Groupe Crédit Agricole's international incubator and the International Climate Finance Accelerator (ICFA) have also moved in. Besides the incubation of startups, the House also offers a range of dedicated services to the Community in early and later stage acceleration, an Open Innovation Club which involves corporate actors interested in pursuing innovation and the continuous presence within the House of the major professionals of the industry.

More information here: www.host.lu, www.cityincubator.lu, www.lhoft.lu







### THE NETWORK OF

## BELGIAN – LUXEMBOURG CHAMBERS OF COMMERCE ABROAD (BLCCA)

The network of Belgian-Luxembourg Chambers of Commerce abroad (BLCCA) consists of 27 accredited Chambers and 6 associated members representing Belgian and Luxembourg business interests in a country, a group of countries (e.g. Central America) or a region (e.g. the North of France).



With 33 accredited/associated Chambers all over the world, the network of Belgian-Luxembourg Chambers of Commerce abroad is one of the most important bilateral networks in the world. The main purpose of Belgian-Luxembourg Chambers of Commerce is to promote the economic interests of Belgium and Luxembourg abroad and assist companies of both countries in conquering new markets.

For more information, please visit the website of the Belgian-Luxembourg Chambers of Commerce Abroad (BLCCA) network including the contact details of all the chambers belonging to the network: www.belgianchambers.be/en/belgisch-luxemburgse-kamers-van-koophandel-in-het-buitenland/





### OTHER **NETWORKS**

In order to offer its variety of original activities and events, the "European Affairs & Greater Region" team is part of numerous regional and European business support networks contributing to encouraging collaboration and initiating intelligent synergies with economic players in the field, and especially in the Greater Region.



### 1. AEMC - ASSOCIATION OF EUROPEAN METROPOLITAN CCIS

The Chamber of Commerce is a founding member of the AEMC – Association of European Metropolitan Chambers of Commerce & Industry constituted on 29th April 2016. The Association is the heir of the Club of European Metropolitan CCI created in 1993 and will continue and deepen the tasks of its initially informal Club.

Mainly focusing on the economic attractiveness of metropolitan territories and businesses and driven by its European expertise, the Association aims to contribute to the public debate on the metropolitan development in Europe, to be a regular interlocutor of the institutions of the European Union in this area, to share experiences and information, to intensify exchanges of good practices and cooperation and, finally, to carry out common projects including all or part of its Members.

Moreover, fully aware that the metropolitan areas are a major asset for the competitiveness of European businesses and territories in the coming years, AEMC organises lobbying activities aimed towards the European institutions around the structuring and organisation of metropolitan areas, mainly focused on the economic development in harmony with the urban development.



### 2. COUNCIL OF THE CCIS OF THE GREATER REGION

Since its launch on 6th June 2016, the Chamber of Commerce is hosting the General Secretariat of the Council of the Chambers of Commerce and Industry of the Greater Region. The constitution of this Council reflects the will of all the regional CCIs of this territory (Rhineland-Palatinate, Saarland, Wallonia, Lorraine and the Grand Duchy of Luxembourg) to formalise and strengthen their cooperation in the common interest of cross-border economic development.

In line with the ideas of the former "Cooperation Charta" between the CCIs of Saar-Lor-Lux-Trier-West Palatinate operating since 1990, the Council meets twice a year to discuss economic topics and policy issues affecting business life of regional enterprises. Concrete and pragmatic at the same time, its missions aim to exchange expertise and knowhow between its members, to organise joint promotional activities, to give common opinions defending the regional company interests as well as to collaborate with the various stakeholders of the Greater Region, in particular the working groups of the Summit of the Greater Region.

The following topics are placed at the centre of its concerns: red tape simplification, enhanced cooperation in cross-border vocational training, business transfer, SME access to public procurement, circular economy, digital economy and the refugee issue. Another vision shared by the network of regional CCIs is the development of innovative added value services as well as increasingly specialised multidisciplinary assistance and support offered to local companies and SMEs.

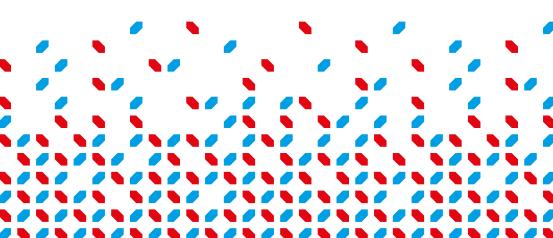


#### 3. IGR - INSTITUTE OF THE GREATER REGION

In order to defend the cross border economic interests of the Luxembourg companies, the Chamber of Commerce has been an active member of the IGR – Institute of the Greater Region since 1990.

In its mission to work for a common future and its commitment to promote cross border cooperation in the collective interest of the economic and social development of the Greater Region, the IGR constitutes an ideal platform for sharing information as well as exchanging visions and views on the main economic challenges of this transnational microcosm. As a strategic think tank operating in symbiosis with the other regional institutions, the IGR puts forward in an integrative approach joining forces and exploiting complementarities between the different economic actors of this cross border region.







### **GEOGRAPHICAL** APPROACH

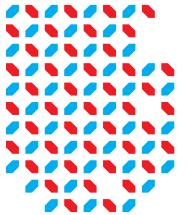
What are the most promising foreign markets and economic sectors? How should we approach these markets? Does the Grand Duchy of Luxembourg have a presence on the market or a local network that Luxembourg companies could take advantage of? What activities and events of the Chamber of Commerce can help me develop my business in these countries?

In order to address such questions, the International Affairs are organised in geographical desks representing the following regions:

Asia
Europe
Latin America
Maghreb
Middle East
North America, Oceania, Pacific
Russia, CIS

For each geographical area, countries have been classified either as key markets, target markets, or markets to observe. This classification is made according to the needs of the Luxembourg companies in consultation with the various public and private partners of the Luxembourg Chamber of Commerce and helps the International Affairs team to focus on the most promising markets.







### TRADE DEPARTMENTS AT THE LUXEMBOURG EMBASSIES IN BERLIN. PARIS AND BRUSSELS

Germany, France and Belgium being the most important trade partners of Luxembourg, the Chamber of Commerce and the Ministry of European and Foreign Affairs have, in close cooperation, established a Trade Department at the Embassies of the Grand Duchy of Luxembourg in Berlin, Paris and Brussels.

Commercial Attachés are promoting the economic relations between Germany, France, Belgium and Luxembourg Trade Department in Berlin is located within the Luxembourg Embassy to Germany (Klingelhöferstrasse 7, D-10785 Berlin www.businessclub-luxemburg.de - Phone (+49) 30 26 39 57 26), the Luxembourg Trade Department in Paris is located within the Luxembourg Embassy to France (33, Avenue Rapp, F-75007 Paris - www.businessclub-luxembourg.fr - Phone (+33) 1 45 55 13 37) and the Luxembourg Trade Department in Brussels is located within the Luxembourg Embassy in Belgium (75, Avenue Cortenbergh, B-1000 Brussels - www.businessclub-luxembourg.be -Phone (+32) 2 737 56 39).

Each trade department launched a bilateral business club aiming at fostering privileged exchanges and creating business opportunities between German/French/Belgian and Luxembourg companies. These platforms represent active and interactive bilateral networks of business partnerships, information sharing and networking. Each Business Club can be contacted via its respective Trade Department.



#### **COUNTRY FACT SHEETS**

For quick reference, the Chamber of Commerce provides a number of country fact sheets available on its website (www.cc.lu/en/develop-my-business/). They include basic information about the most interesting countries, their economies, foreign trade relations, Luxembourg network of contacts on the spot and past and future events related to these countries.

Specific updates and in depth information can be provided upon request.



### **AGENDA**

Every year, an indicative agenda is developed in association with business federations from the private sector and with public authorities.

The agenda includes a large number of commercial and business events across various sectors and markets. This wide variety is the result of one clear goal: offering to a maximum number of companies diversified and high quality services which are tailored to the companies' specific needs. In order to achieve this goal, the International Affairs collaborate closely with the government authorities, in particular with the Ministry of the Economy, the Ministry of Finance and the Ministry of Foreign & European Affairs, the Belgian Trade Representatives as well as the international network of the partners of the Chamber of Commerce actively support the internationalisation process of Luxembourg companies.

The included agenda is indicative. The most updated information is always available on the website of the Chamber of Commerce: www.cc.lu/autres-services/manifestations

Also visit www.tradeandinvest.lu/media/all-events; www.inspiringluxembourg.lu

A weekly newsletter provides updated information on forthcoming events (Subscription under www.cc.lu/autres-services/newsletter).





### YOUR CONTACT PERSONS

### Jeannot Erpelding,

Director, International Affairs

### al International Affairs

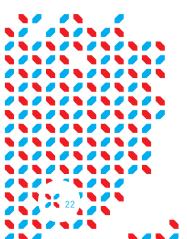
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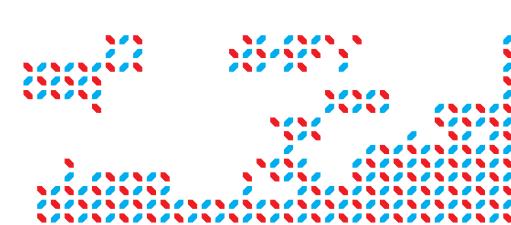
### b) European Affairs & Greater Region (including EEN)

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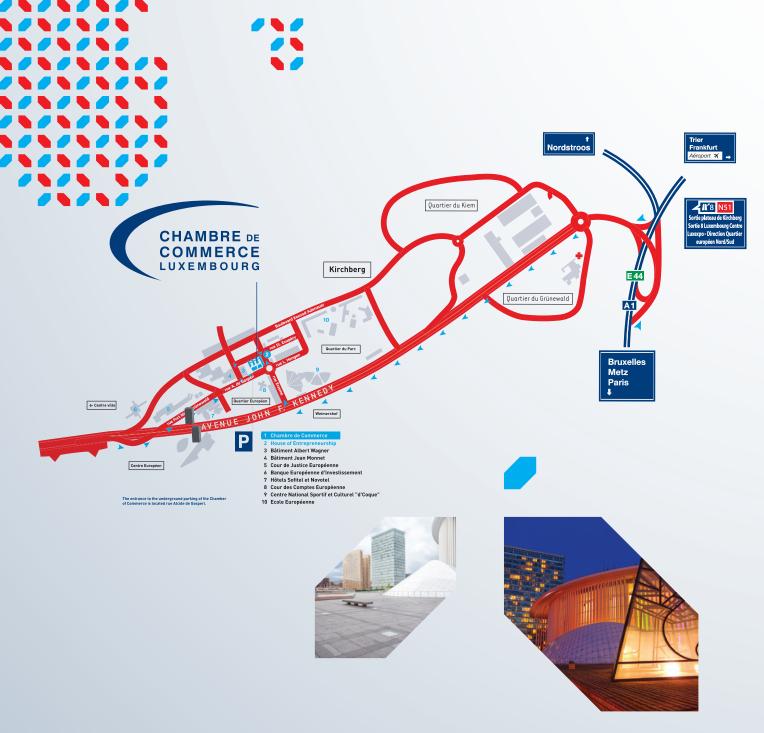
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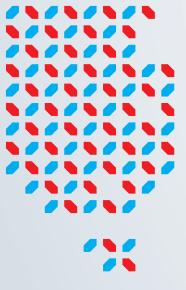
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